

# Fire Authority Forward Plan

| Next reporting date | Decision body      | Item  | Reporting frequency | Recommended action | Lead Officer | Lead Member        | Part I/II |
|---------------------|--------------------|---|---------------------|--------------------|--------------|--------------------|-----------|
| <b>29/06/26</b>     |                    |   |                     |                    |              |                    |           |
| 29/06/26            | Fire Authority     | Annual Report   | Annual              | Note               | HCS          | N/A                | Part I    |
| 29/06/26            | Fire Authority     | Appointment of Chair / Vice-Chair 2026/27   | Annual              | Appoint            | MO           | N/A                | Part I    |
| 29/06/26            | Fire Authority     | Appointment of Committees, Lead Members and Member Champions and Outside Bodies 2026/27 | Annual              | Appoint            | MO           | N/A                | Part I    |
| 29/06/26            | Fire Authority     | Annual Report on Governance - to include Member attendance, allowances and expenses     | Annual              | Note               | HCS          | A&G Chair          | Part I    |
| 29/06/26            | Fire Authority     | TVFCS Joint Committee Annual Report 2025/26   | Annual              | Note               | AM (C&P)     | Collaboration Lead | Part I    |
| 29/06/26            | Fire Authority     | Appointment of Independent Persons  | Every 4 yrs         | Appoint            | MO           | N/A                | Part I    |
| 29/06/26            | Fire Authority     | Annual Plan   | Annual              | Agree              | HCS          | N/A                | Part I    |
| <b>15/07/26</b>     |                    |   |                     |                    |              |                    |           |
| 15/07/26            | Audit & Governance | Appointment of Chair and Vice-Chair   | Annual              | Agree              | MO           | N/A                | Part I    |
| 15/07/26            | Audit & Governance | Manchester Arena Inquiry (MAI) Assurance  | Ad-hoc              | Note               | AM (C&P)     | N/A                | Part I    |
| 15/07/26            | Audit & Governance | Emergency Services Mobile Communications Programme (ESMCP) Update                       | Ad-hoc              | Note               | HBIS         | N/A                | Part I    |
| 15/07/26            | Audit & Governance | Strategic Performance Board (SPB) Report  | Ad-hoc              | Note               | HCS          | N/A                | Part I    |

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| 15/07/26            | Audit & Governance   | Internal Audit Report   | Quarterly           | Note               | HF&P         | N/A         | Part I    |
| 15/07/26            | Audit & Governance   | External Audit Report   | Quarterly           | Note               | HF&P         | N/A         | Part I    |
| 15/07/26            | Audit & Governance   | Quarter 4 Performance Report  | Quarterly           | Note               | HCS          | N/A         | Part I    |
| 15/07/26            | Audit & Governance   | Constitution Review   | Every 4 yrs         | Agree              | MO           | N/A         | Part I    |
| <b>22/07/26</b>     |                      |   |                     |                    |              |             |           |
| 22/07/26            | Management Committee | Appointment of Chair and Vice-Chair   | Annual              | Agree              | MO           | N/A         | Part I    |
| 22/07/26            | Management Committee | Strategic Asset Investment Framework (SAIF) Multi-disciplinary Contract Award | Ad-hoc              | Agree              | HoA          | N/A         | Part II   |
| 22/07/26            | Management Committee | Quarter 4 Appliance Availability  | Quarterly           | Note               | AM (R&R)     | N/A         | Part I    |
| 22/07/26            | Management Committee | Solar Photovoltaic (PV) Project Stage 2                                       | Ad-hoc              | Agree              | HoA          | N/A         | Part I    |
| 22/07/26            | Management Committee | Annual Outturn  | Annual              | Note               | HF&P         | N/A         | Part I    |
| 22/07/26            | Management Committee | Hard Facilities Management (FM) Services Contract 2026-2033                   | Ad-Hoc              | Approve            | HoA          | N/A         | Part I    |
| 22/07/26            | Management Committee | Hard Facilities Management (FM) Services Contract Award                       | Ad-Hoc              | Approve            | HoA          | N/A         | Part II   |
| 22/07/26            | Management Committee | Property Asset Management Strategy 2026 - 2030                                | Ad-hoc              | Agree              | HoA          | N/A         | Part I    |
| 22/07/26            | Management Committee | Community Risk Management Plan (CRMP) Priority Programmes                     | Every Meeting       | Note               | HCS          | CRMP Lead   | Part I    |
| <b>01/10/26</b>     |                      |   |                     |                    |              |             |           |

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| 01/10/26            | Management Committee | Community Risk Management Plan (CRMP) Priority Programmes | Every Meeting       | Note               | HCS          | CRMP Lead   | Part I    |
| <b>08/10/26</b>     |                      |   |                     |                    |              |             |           |
| 08/10/26            | Audit & Governance   | Members Code of Conduct Consultation                      | Every 4 yrs         | Agree              | MO           | N/A         | Part I    |
| 08/10/26            | Audit & Governance   | Internal Audit Report                                     | Quarterly           | Note               | HF&P         | N/A         | Part I    |
| 08/10/26            | Audit & Governance   | External Audit Report                                     | Quarterly           | Note               | HF&P         | N/A         | Part I    |
| 08/10/26            | Audit & Governance   | Quarter 1 Performance Report                              | Quarterly           | Note               | HCS          | N/A         | Part I    |
| <b>12/11/26</b>     |                      |   |                     |                    |              |             |           |
| 12/11/26            | Fire Authority       | Independent Review of Scheme of Allowances                | Every 4 yrs         | Agree              | MO           | N/A         | Part I    |
| 12/11/26            | Fire Authority       | Sustainability Roadmap Update                             | Every 6 mths        | Note               | HoA          | N/A         | Part I    |
| <b>10/12/26</b>     |                      |   |                     |                    |              |             |           |
| 10/12/26            | Management Committee | Community Risk Management Plan (CRMP) Priority Programmes | Every Meeting       | Note               | HCS          | CRMP Lead   | Part I    |
| <b>27/01/27</b>     |                      |   |                     |                    |              |             |           |
| 27/01/27            | Audit & Governance   | Internal Audit Report                                     | Quarterly           | Note               | HF&P         | N/A         | Part I    |
| 27/01/27            | Audit & Governance   | External Audit Report                                     | Quarterly           | Note               | HF&P         | N/A         | Part I    |
| 27/01/27            | Audit & Governance   | Quarter 2 Performance Report                              | Quarterly           | Note               | HCS          | N/A         | Part I    |
| <b>09/02/27</b>     |                      |   |                     |                    |              |             |           |
| 09/02/27            | Management Committee | Community Risk Management Plan (CRMP) Priority Programmes | Every Meeting       | Note               | HCS          | CRMP Lead   | Part I    |

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| <b>18/02/27</b>     |                      |   |                     |                    |              |             |           |
| <b>15/03/27</b>     |                      |   |                     |                    |              |             |           |
| 15/03/27            | Audit & Governance   | Internal Audit Report                                     | Quarterly           | Note               | HF&P         | N/A         | Part I    |
| 15/03/27            | Audit & Governance   | External Audit Report                                     | Quarterly           | Note               | HF&P         | N/A         | Part I    |
| 15/03/27            | Audit & Governance   | Quarter 3 Performance Report                              | Quarterly           | Note               | HCS          | N/A         | Part I    |
| <b>15/04/27</b>     |                      |   |                     |                    |              |             |           |
| 15/04/27            | Management Committee | Community Risk Management Plan (CRMP) Priority Programmes | Every Meeting       | Note               | HCS          | CRMP Lead   | Part I    |
| <b>29/04/27</b>     |                      |   |                     |                    |              |             |           |
| 29/04/27            | Fire Authority       | Member Development Strategy 2027-30                       | Every 4 yrs         | Agree              | HCS          | N/A         | Part I    |
| 29/04/27            | Fire Authority       | Sustainability Roadmap Update                             | Every 6 mths        | Note               | HoA          | N/A         | Part I    |
| <b>30/06/27</b>     |                      |   |                     |                    |              |             |           |
| <b>01/11/29</b>     |                      |   |                     |                    |              |             |           |
| 01/11/29            | Fire Authority       | Equality, Diversity and Inclusivity (EDI) Objectives      | Every 4 yrs         | Agree              | HHR&L&D      | N/A         | Part 1    |
| <b>TBC</b>          |                      |   |                     |                    |              |             |           |
| TBC                 | Management Committee | Langley Development Phase 2 - Delivery                    | Ad-hoc              | Agree              | HoA          | N/A         | Part I    |
| TBC                 | Management Committee | Light Fleet Replacement Plan 2026                         | Ad-hoc              | Agree              | HoA          | N/A         | Part I    |
| TBC                 | Management Committee | Whitley Wood Training Centre Project Evaluation Report    | Ad-hoc              | Note               | HoA          | N/A         | Part I    |